

#### POZNAN UNIVERSITY OF TECHNOLOGY

**EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)** 

#### **COURSE DESCRIPTION CARD - SYLLABUS**

Course name

Small Business Management [N1Trans1>ZSB]

Course

Field of study Year/Semester

Transport 1/2

Area of study (specialization) Profile of study

- general academic

Level of study Course offered in

first-cycle Polish

Form of study Requirements

part-time elective

**Number of hours** 

Lecture Laboratory classes Other (e.g. online)

0 0

Tutorials Projects/seminars

9

Number of credit points

1,00

Coordinators Lecturers

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### **Prerequisites**

KNOWLEDGE: Student knows the basic concepts of business economics and finance and management. Has a general knowledge of entrepreneurship and the functioning of companies in a market economy SKILLS: Student has the ability to perceive, associate and interpret phenomena occurring in enterprises and the economy SOCIAL COMPETENCES: Student understands and is prepared to take social responsibility for decisions in the area of small business management

### Course objective

Familiarizing students with the specificity of creating and managing a small and medium-sized enterprise Paying attention to the problem of growth and financing of enterprises in this category

### Course-related learning outcomes

#### Knowledge:

The student knows the basic concepts of economics, related in particular to transport investments

The student has basic knowledge of managing and running a business and knows the general principles of creating and developing forms of individual entrepreneurship

#### Skills:

The student is able to organize, cooperate and work in a group, assuming various roles in it, and is able to properly define priorities for the implementation of a task set by himself or others

#### Social competences:

The student can think and act in an entrepreneurial way, incl. finding commercial applications for the created system, taking into account not only business benefits, but also social benefits of the conducted activity

### Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

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Formative assessment: ongoing activity in class and participation in discussion; entry tests; works written on the basis of assigned books, articles or films; presentation on a given topic and its delivery during the class; case-study tasks;

Final assessment: arithmetic mean of the forming grades with the rounding conditions specified and placed on the MODDLE platform - no possibility of obtaining a credit without writing a test with a positive grade (min. 55% of points)

#### Programme content

The essence of small and medium-sized enterprises Importance of SMEs in the modern market economy Strategic and operational management in SMEs Legal forms of running a business in Poland Financial management of SMEs

# **Course topics**

- 1. The essence of small and medium-sized enterprises (SME sector definitions)
- 2. The development and importance of SMEs in the modern market economy
- 3. The structure of SMEs in Poland and the EU
- 4. Globalization and internationalization vs SMEs
- 5. Strategic management in SMEs (strategy formulation; tools of strategic and financial analysis; factors facilitating and hindering building a strategy in a small company)
- 6. Strategic management in SMEs (areas of strategy selection, characteristics of strategic management in SMEs; basic indicators of ratio analysis allowing to assess the profitability of enterprises)
- 7. The issue of knowledge management and the possibility of its implementation in SMEs
- 8. Building a company (opportunities and barriers to SME development)
- 9. The concept of organization and management; defining the mission, vision and values of the company
- 10. Meaning the definition of SMEs and legal forms of running a business in Poland
- 11. Objectives: definition, role and meaning; Management functions in the aspect of SME strategy
- 12. Business plan as a form of planning; functions, structure and recipients of a business plan
- 13. Financial economy of SMEs (review of financing sources: equity and foreign capital; effective forms of financing SMEs)
- 14. Financial management of SMEs (review of alternative financial sources)
- 15. Contemporary management concepts and the possibilities of their implementation in SMEs

### **Teaching methods**

Case study, Brainstorming, Discussion - round table, Discussion - pyramid, Discussion - seminar, Discussion - paper

Auditorium exercises, Demonstration method, Project method, Workshop method, essay writing Film / presentation

# **Bibliography**

#### Basic

- 1. Goldratt, E.M., Cox, J. (2008). CELI. Doskonałość w produkcji. Wydawnictwo: Mint Books dostęne dla Studentów na Moodle w wersjieBook
- 2. Griffin, R.W. (2017). Podstawy zarządzania organizacjami. Warszawa: PWN
- 3. Drucker, P.F. (2001). Myśli Przewodnie Druckera. Harvard Business School
- 4. Matejun, (2012). Zarządzanie małą i średnią firmą w teorii i w ćwiczeniach, DIFIN:Warszawa
- 5. Małecka (2019). Knowledge Management in SMEs. Journal of Knowledge Management Application and Practice Vol.1. No.3. (Dec. 2019). pp. 47-57. Natural Science Publishing. http://www.naturalspublishing.com/Contlss.asp?lssID=1680 dostęp on-line Additional
- 1. Małecka, J. (2018). Knowledge Management in SMEs In Search of a Paradigm. Proceedings of the 19th European Conference of Knowledge Management. Published by Academic Conferences and Publishing International Limited Reading, UK. E-Book: ISBN: 978-1-911218-95-1. E-BOOKISSN: 2048-8971. Book version ISBN: 978-1-911218-94-4 Book Version ISSN: 2048-8963. p.485-493 dostęp on-line 2.Małecka, J. (2018). Alternative Sources of Financing for SMEs in Poland in the Light of Empirical Research. Proceedings of the Entrepreneurship and Family Enterprise Research International Conference dostęp on-line
- 3. Małecka, J.(2017). The role of SMEs in international trade: Selected aspects, Institute of Economic Research Working Papers, No. 68/2017, available at:

http://econpapers.repec.org/scripts/redir.pf?u=http%3A%2F%2Fwww.badania-gospodarcze.pl%2Fimages%2FWorking\_Papers%2F2017\_No\_68.pdf;h=repec:pes:wpaper:2017:no68 - dsotep on-line

- 4. Goldratt E.M. (2008). Cel II. To nie przypadek. Wydawnictwo: Mint Books
- 5. Porter M.E. (2001). Porter o konkurencji. Warszawa: PWE
- 6.Porter, M.E. (1994). Strategia konkurencji. Metody analizy sektorów i konkurentów. Warszawa: PWE

## Breakdown of average student's workload

	Hours	ECTS
Total workload	24	1,00
Classes requiring direct contact with the teacher	9	0,50
Student's own work (literature studies, preparation for laboratory classes/tutorials, preparation for tests/exam, project preparation)	15	0,50